BLUE PROXY CARD

- ✓ Vote to remove Dr. Klaus Kleinfeld, the worst performing continuously tenured CEO in the S&P 500, from Arconic
- Vote to voice your frustration with years of poor performance
- ✓ Vote to signal to the Board that good corporate governance is not "optional"
- Vote to tell the Board that exchanging the Company's assets for votes is not acceptable
- Vote to add proven change agents and 80 years of aerospace experience to the board
- ✓ Vote to endorse the New Arconic strategy that empowers the plants

WHITE PROXY CARD

- Vote to give the worst performing continuously tenured CEO in the S&P 500 more time to run the business
- Vote to forgive the use of Company's assets in exchange for supportive proxy votes
- Yote to support poor decisions by a board that owns less than 1% of the Company
- ★ Vote to bless the current board who has seen fit to pay Dr. Kleinfeld more than \$128 million over the last 9 years despite lackluster performance
- Yote to endorse the Company's underperforming business heads and detached NYC power structure



PROXY CARD



DISREGARD AND DISCARD
THE WHITE PROXY CARD
Questions? 1.877.869.0171